



FRESNO COUNTY ZOO AUTHORITY

MEETING AGENDA

9:00 AM, Wednesday, November 19, 2025

Fresno Chaffee Zoo

Tonle Classroom located inside of Kingdoms of Asia

894 West Belmont Avenue, Fresno, CA 93728

(559) 498-5910

1. Call to Order
2. Roll Call
3. Approve Agenda
4. Public Comments
This portion of the meeting is reserved for persons desiring to address the board on matters within the Board's jurisdiction that are not on the agenda. Attention is called to the fact that the Board is prohibited from taking any action on matters that are not on the agenda. Members of the public are limited to three minutes to speak during Public Comments as well as for each item on the agenda. Before beginning comments, please state for the record your name and affiliation, if any
5. Approve Consent Agenda Items
These matters are routine in nature and are usually approved by a single vote. Prior to action by the Board, the public will be given the opportunity to remove any item from the Consent Calendar. Items removed from the Consent Calendar may be heard immediately following approval of the Consent Calendar:
 - a. Review and approve minutes of October 29, 2025
 - b. Review and approve payment of County of Fresno November 2025 invoice for Professional and Specialized Services in the amount of \$4,801.90 for services through September 2025
 - c. Receive Treasurer's Report for October 2025
6. Receive Fresno Chaffee Zoo Director's report
7. Receive Fresno Chaffee Zoo September 2025 Year-to-Date Financial Report

8. Receive and approve request from Fresno's Chaffee Zoo Corporation to release remaining Measure Z budgeted funds from Reclaimed Water Project back into the Measure Z capital fund in the amount of \$7,730.57 construction funds
9. Approve Fresno's Chaffee Zoo Corporation's fiscal year 2025 Measure Z Operating funds totaling \$7,442,000, for reimbursement of Animal Care, Commissary, Veterinary, and Maintenance & Horticulture Salaries and Benefits, Animal Feed, Animal Exhibit Supplies, Veterinary Supplies, Water Quality Supplies, Utilities and Bank Fees to wire reimbursement funds to the Zoo, and fiscal year 2026 Measure Z Capital funds totaling \$1,025,503, for animal acquisitions/shipping and facility/exhibit renovations and repairs
10. Approve and adopt the 2026 Zoo Authority regular board meeting calendar as outlined in Attachment A.
11. Review next meeting dates and revise if necessary:
 - December 17, 2025
12. Receive staff reports
13. Chair's comments
14. Board Member comments
15. Adjourn

All supporting documentation is available for public review in the office of the Fresno County Zoo Authority, 2281 Tulare Street, Room 304, Fresno, 93721, during regular business hours.

For further information, please contact Ronald Alexander, Zoo Authority Coordinator, at 600-1710, email zooauthority@co.fresno.ca.us, or visit www.zooauthority.org. Requests for disability-related modification or accommodation needed in order to participate in the meeting must be made to the Zoo Authority Coordinator no later than 9:00 a.m. on the day prior to the meeting.



FRESNO COUNTY ZOO AUTHORITY

ACTION SUMMARY MINUTES

9:00 AM, Wednesday, October 29, 2025

Fresno Chaffee Zoo

Tonle Classroom located inside of Kingdoms of Asia

894 West Belmont Avenue, Fresno, CA 93728

(559) 498-5910

1. Call to Order
A QUORUM WAS NOT MET AT 9:00AM; HOWEVER, A MEMBER WOULD BE ABLE TO ATTEND AT 9:30AM. THEREFORE, NON-ACTION ITEMS WERE HEARD UNTIL A QUORUM WAS MET.
2. Roll Call
A QUORUM WAS PRESENT AT 9:38AM WITH MEMBERS GILES, HERZOG, TOSTE, AND ARIAS IN ATTENDANCE. THE CHAIRMAN AND VICE-CHAIRMAN WERE NOT IN ATTENDANCE. MEMBER ARIAS MOVED TO ELECT MEMBER TOSTE AS THE CHAIR PRO TEM FOR THE MEETING. SECONDED BY MEMBER WATERHOUSE. THE MOTION PASSED UNANIMOUSLY.
3. Approve Agenda
MEMBER WATERHOUSE MOVED TO APPROVE THE AGENDA. SECONDED BY MEMBER ARIAS. THE MOTION PASSED UNANIMOUSLY.
4. Public Comments
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HELD. NONE RECEIVED.
5. Approve Consent Agenda Items
These matters are routine in nature and are usually approved by a single vote. Prior to action by the Board, the public will be given the opportunity to remove any item from the Consent Calendar. Items removed from the Consent Calendar may be heard immediately following approval of the Consent Calendar:

- a. Review and approve minutes of August 27, 2025 and September 11, 2025
 - b. Review and approve payment of County of Fresno August 2025 invoice for Professional and Specialized Services in the amount of \$20,187.60 for services through September 2025
 - c. Receive Treasurer's Reports for August 2025 and quarter ended September 2025
- MEMBER ARIAS MOVED TO APPROVE THE CONSENT ITEMS. SECONDED BY MEMBER WATERHOUSE. THE MOTION PASSED UNANIMOUSLY.**

6. Receive Fresno Chaffee Zoo Director's report
RECEIVED. CEO JON DOHLIN PROVIDED UPDATES ON THE MAINTENANCE FACILITY, PARKING, AND THE PLAN TO BRING BACK THE DINASAURS EXHIBIT IN MARCH.
7. Receive Fresno Chaffee Zoo August 2025 Year-to-Date Financial Report
RECEIVED. CFO NORA CROW REPORTED ON THE AUGUST 2025 – ANALYSIS SUMMARY, ATTENDANCE, ADMISSIONS BREAKDOWN, YTD PER CAPITA, HIGHLIGHTS AND LOWLIGHTS, AND THE BALANCE SHEET.
8. Approve Fresno's Chaffee Zoo Corporation's request for Measure Z Capital Funds totaling \$118,934 for the completion of the concept design phase of work for the California Exhibit project
MEMBER WATERHOUSE MOVED TO APPROVE THE REQUEST FOR MEASURE Z FUNDS. SECONDED BY MEMBER ARIAS. THE MOTION PASSED UNANIMOUSLY.
9. Approve and authorize release of retention withheld on construction services related to Reclaimed Water Project for Golden Valley Pipeline, Inc. totaling \$67,691.78
MEMBER ARIAS MOVED TO APPROVE THE RELEASE OF RETENTION. SECONDED BY MEMBER WATERHOUSE. THE MOTION PASSED UNANIMOUSLY.
10. Discuss 2026 Supplemental Measure Z Capital Request
CFO NORA CROW REPORED ON, AND DISCUSSED, THE SUPPLEMENTAL CAPITAL REQUEST.
11. Receive 2026 Draft Budget Preview
CFO NORA CROW PRESENTED THE DRAFT BUDGET. UPDATES WILL INCLUDE PROJECTIONS FROM COUNTY AUDITOR STAFF WHEN BROUGHT BEFORE THE BOARD FOR APPROVAL AT THE NEXT BOARD MEETING.
12. Review next meeting dates and revise if necessary:
 - November 19, 2025
 - December 17, 2025**REVIEWED WITH NO REVISIONS.**
13. Receive staff reports
NO FURTHER REPORTS RECEIVED.
14. Chair's comments
NO FURTHER COMMENTS RECEIVED.
15. Board Member comments
NO FURTHER COMMENTS RECEIVED.
16. Adjourn

**THERE BEING NO FURTHER BUSINESS BEFORE THE BOARD, CHAIRMAN PRO TEM
TOSTE ADJOURNED THE MEETING AT 11:47 AM**

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Invoice for Professional Services in Support of the Zoo Authority
Billing Hours and Expenses through September 2025

Invoice Number
11-ZOO-11192025

November 19, 2025

TO: Zoo Authority Board
c/o County of Fresno
2281 Tulare St. Room 304
Fresno, CA 93721

Department / Title	Hours	Rates	Cost
ACTTC FR&A			
Accounting & Finance Div Chief	0.50	\$171.00	\$85.50
Accounting & Finance Manager	4.50	\$137.60	\$619.20
Accountant II	7.75	\$110.60	\$857.15
Accountant I	0.00	\$98.20	\$0.00
Account Clerk I	0.00	\$68.50	\$0.00
Account Clerk II	34.25	\$94.60	\$3,240.05
Supervising Account Clerk	0.00	\$91.80	\$0.00
County Counsel			
Deputy County Counsel		\$169.00	\$0.00
CAO			
Board Coordinator		\$130.52	\$0.00
Professional Services Total	47.00		\$4,801.90
Office Expense			\$0.00
Invoice Total			\$4,801.90



Invoice

Invoice Date	Invoice Number	Due Date
10/17/2025	26079	11/17/2025
MAKE YOUR REMITTANCE PAYABLE TO:		
FRESNO COUNTY TREASURER		
AND SEND IT TO THE FOLLOWING ADDRESS:		
Oscar J. Garcia, CPA		
AUDITOR-CONTROLLER/TREASURER TAX		
COLLECTOR - ADMINISTRATION DIVISION		
PO BOX 1247		
FRESNO, CA 93715-1247		

PLEASE INCLUDE THE INVOICE NUMBER ON YOUR CHECK OR MONEY ORDER

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Agenda Item 5c



Fresno County Zoo Authority Treasurer's Report Unaudited Cash Basis For the Month Ended October 31, 2025

Summary of Measure Z Proceeds			
Tax Proceeds Received:			
	- Measure Z - Sales Tax Proceeds	\$	1,850,787.48
	Total Proceeds Received:	\$	1,850,787.48
Tax Proceeds Allocated:			
	- Allocation to Zoo Authority Fund (2%)		37,015.75
	- Allocation to Trust Fund for Operations and Capital Projects (98%)		1,813,771.73
	Total Proceed Allocations	\$	1,850,787.48
Cash Balance by Fund			
Zoo Authority Fund	>> Administrative Fund	2%	
	Beginning Cash Balance	\$	3,795,687.79
Receipts:	- Measure Z Sales Tax Proceeds		37,015.75
	- Interest Received		833.96
Disbursements:	- PeopleSoft Financial Charges		(25.98)
	- ITSD Data Processing Charges		(430.20)
	Net Increase/(Decrease) to Cash		37,393.53
	Ending Cash Balance - Zoo Authority Administrative Fund	\$	3,833,081.32
Trust Fund for FCZC Operations and Capital Projects			
	Beginning Cash Balance	\$	54,671,860.35
	>> Operations Fund		
	Beginning Cash Balance		5,104,192.87
Receipts:	- Measure Z Sales Tax Proceeds		604,590.58
	- Interest Received		1,192.96
Disbursements:	- FCZC Operations Claim #2025-08		(578,990.47)
	- Wire Fees		(20.00)
	Net Increase/(Decrease) to Cash		26,773.07
	Ending Cash Balance - Available for Operations	\$	5,130,965.94
	>> Capital Facilities Project Fund		
	Beginning Cash Balance	\$	49,567,667.48
Receipts:	- Measure Z Sales Tax Proceeds		1,209,181.15
	- Interest Received		10,616.64
Disbursements:	- FCZC Capital Claim #2025-08C		(372,510.58)
	Net Increase/(Decrease) to Cash		847,287.21
	Ending Cash Balance - Available for Capital Projects	\$	50,414,954.69
	Ending Balance Available for Operations and Capital Projects	\$	55,545,920.63
	Total Interest Received During the Month		12,643.56

By Staff _____ Date _____

Accepted _____ Date _____

*Interest receipts are recorded in the month received rather than in the month earned and were calculated on an annual percentage rate of 2.502% as of September 30, 2025.



Fresno County Zoo Authority

SUMMARY OF MEASURE Z SALES TAX PROCEEDS

	Prior Fiscal Years			CURRENT FISCAL YEAR			
	2022-23	2023-24	2024-25	2025-26			
	ACTUAL	ACTUAL	ACTUAL	BUDGETED	ACTUAL	BUDGET TO ACTUAL	
	TAX RECEIPTS	TAX RECEIPTS	TAX RECEIPTS	TAX RECEIPTS	TAX RECEIPTS	VARIANCE	
July	\$ 2,050,253	\$ 1,995,098	\$ 1,905,679	\$ 1,905,137	\$ 1,946,253	\$ 41,116	2.16%
August	1,848,761	1,894,187	1,817,945	1,817,428	1,817,777	349	0.02%
September	1,702,532	1,704,489	1,725,891	1,725,400	1,773,797	48,397	2.80%
October	1,857,650	1,828,102	1,603,753	1,603,297	1,850,787	247,490	15.44%
November	1,871,323	1,896,677	2,038,199	—	—	—	
December	1,739,869	1,653,448	1,777,368	—	—	—	
January	1,599,634	1,608,374	1,560,536	—	—	—	
February	2,189,378	2,082,571	2,326,642	—	—	—	
March	1,622,972	1,661,989	1,572,217	—	—	—	
April	1,518,282	1,519,602	1,422,494	—	—	—	
May	1,807,486	1,858,151	2,055,676	—	—	—	
June	1,679,730	1,699,914	1,756,814	—	—	—	
Total	<u>\$ 21,487,870</u>	<u>\$ 21,402,602</u>	<u>\$ 21,563,214</u>	<u>\$ 7,051,262</u>	<u>\$ 7,388,615</u>	<u>\$ 337,353</u>	<u>4.78%</u>

TOTAL MEASURE Z PROCEEDS FROM INCEPTION \$ 294,487,270



Fresno County Zoo Authority
Treasurer's Report
Unaudited Cash Basis
For the Month Ended October 31, 2025

Summary of Quarterly Interest Receipts							
			4845-10000	4850-10000	4850-427000		Total Interest
			Zoo Authority	FCZC - Operations	FCZC - CP	African River Repmt	
Quarter	Allocation	Date Received					
1st	African River	9/29/2025	—	—	—	7,233.04	\$ 7,233.04
	1st	7/22/2025	767.82	1,385.41	9,306.43	—	\$ 11,459.66
	2nd	9/30/2025	26,138.66	47,163.00	316,815.13	—	\$ 390,116.79
2nd	African River		—	—	—	—	\$ —
	1st	10/17/2025	833.96	1,192.96	10,616.64	—	\$ 12,643.56
	2nd		—	—	—	—	\$ —
3rd	African River		—	—	—	—	\$ —
	1st		—	—	—	—	\$ —
	2nd		—	—	—	—	\$ —
4th	African River		—	—	—	—	\$ —
	1st		—	—	—	—	\$ —
	2nd		—	—	—	—	\$ —
Total			\$ 27,740.44	\$ 49,741.37	\$ 336,738.20	\$ 7,233.04	\$ 421,453.05

For Fiscal Year Ending June 30, 2026



**Fresno County Zoo Authority
Capital Projects Fund Cash Flow
For the Month Ended October 31, 2025**

Cash Balance as of 10/31/2025 \$ 50,414,955

ENCUMBRANCES

(earmarked projects, FY25-26 expenditures paid through October 2025 claims):

Reclaimed Water Project - Aug 2024	31,439
Maintenance Facility-Design - Nov 2024	605,724
Animal Acquisition - Jan 2025	83,225
Exhibit Renovations - Jan 2025	123,591
New Entrance - Aug 2025	302,662
Solar/Maintenance Warehouse - Sep 2025	1,499,975

Total Encumbrances:	<u>\$ (2,646,616)</u>
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TOTAL:	<u><u>\$ 47,768,339</u></u>
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**Fresno County Zoo Authority
Operations Fund Cash Flow
For the Month Ended October 31, 2025**

Cash Balance as of 10/31/2025 \$ 5,130,966

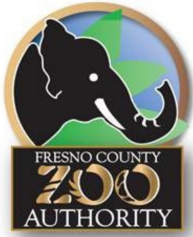
ENCUMBRANCES

(earmarked projects, FY25-26 expenditures paid through October 2025 claims):

Animal	222,091
Commissary	33,315
Maintenance-General Equipment	8,666
Maintenance-Equipment	19,581
Maint-Water/Water Standby	689
Maintenance-Buildings & Ground	227,710
Animal Feed	57,723
Interest/Bank Charges	110

Total Encumbrances:	<u>\$ (569,885)</u>
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TOTAL:	<u><u>\$ 4,561,081</u></u>
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**Fresno County Zoo Authority
Administration Fund Cash Flow
For the Month Ended October 31, 2025**

Cash Balance as of 10/31/2025 \$ 3,833,081

ENCUMBRANCES

(FY 25-26 Remaining budgets, ZA Claims paid through October 2025):

Telephone Charges	250
Office Expense	982
Postage	1,000
PeopleSoft Financials Charges	494
Professional & Specialized Services	150,084
Data Processing Services	3,685
Publications & Legal Notices	500
Trans, Travel & Education	2,500

Total Encumbrances:	<u>\$ (159,495)</u>
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TOTAL:	<u><u>\$ 3,673,586</u></u>
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**Fresno County Zoo Authority
Treasurer's Report
Unaudited Cash Basis
For the Month Ended October 31, 2025**

African River Project Agreement for Repayment of Funds					
Quarter	Beginning Balance	Total Payment	Principal	Interest	Ending Balance
1/1/2025	838,722.70	46,478.08	38,090.85	8,387.23	800,631.85
4/1/2025	800,631.85	46,478.08	38,471.76	8,006.32	762,160.09
7/1/2025	762,160.09	46,478.08	38,856.48	7,621.60	723,303.61
10/1/2025	723,303.60	46,478.08	39,245.04	7,233.04	684,058.57
1/1/2026	684,058.56	46,478.08	39,637.49	6,840.59	644,421.08
4/1/2026	644,421.06	46,478.08	40,033.87	6,444.21	604,387.21
7/1/2026	604,387.19	46,478.08	40,434.21	6,043.87	563,953.00
10/1/2026	563,952.98	46,478.08	40,838.55	5,639.53	523,114.45
1/1/2027	523,114.43	46,478.08	41,246.94	5,231.14	481,867.51
4/1/2027	481,867.49	46,478.08	41,659.40	4,818.68	440,208.11
7/1/2027	440,208.08	46,478.08	42,076.00	4,402.08	398,132.11
10/1/2027	398,132.08	46,478.08	42,496.76	3,981.32	355,635.35
1/1/2028	355,635.32	46,478.08	42,921.73	3,556.35	312,713.62
4/1/2028	312,713.59	46,478.08	43,350.94	3,127.14	269,362.68
7/1/2028	269,362.64	46,478.08	43,784.45	2,693.63	225,578.23
10/1/2028	225,578.18	46,478.08	44,222.30	2,255.78	181,355.93
1/1/2029	181,355.88	46,478.08	44,664.52	1,813.56	136,691.41
4/1/2029	136,691.36	46,478.08	45,111.17	1,366.91	91,580.24
7/1/2029	91,580.19	46,478.08	45,562.28	915.80	46,017.96
10/1/2029	46,017.91	46,478.14	46,017.96	460.18	—
Paid as of October 31, 2025			154,664.13	31,248.19	



AGENDA ITEM 6

DATE: November 19, 2025

TO: Fresno County Zoo Authority Board

FROM: Jon Forrest Dohlin, Chief Executive Officer
Fresno Chaffee Zoo Corporation

SUBJECT: Zoo Director's Report

RECOMMENDED ACTION:

Receive Fresno Chaffee Zoo Director's report



AGENDA ITEM 7

DATE: November 19, 2025

TO: Fresno County Zoo Authority Board

FROM: Nora Crow, Chief Financial Officer
Fresno Chaffee Zoo Corporation

SUBJECT: September 2025 Year-to-Date Financial Report

RECOMMENDED ACTION:

Receive Fresno Chaffee Zoo Corporation's September 2025 Year-to-Date Financial Report.

ATTACHMENTS:

September 2025 Financial Report



**Financial Report
September 2025
YTD Financial Report**

September 2025 – Analysis Summary

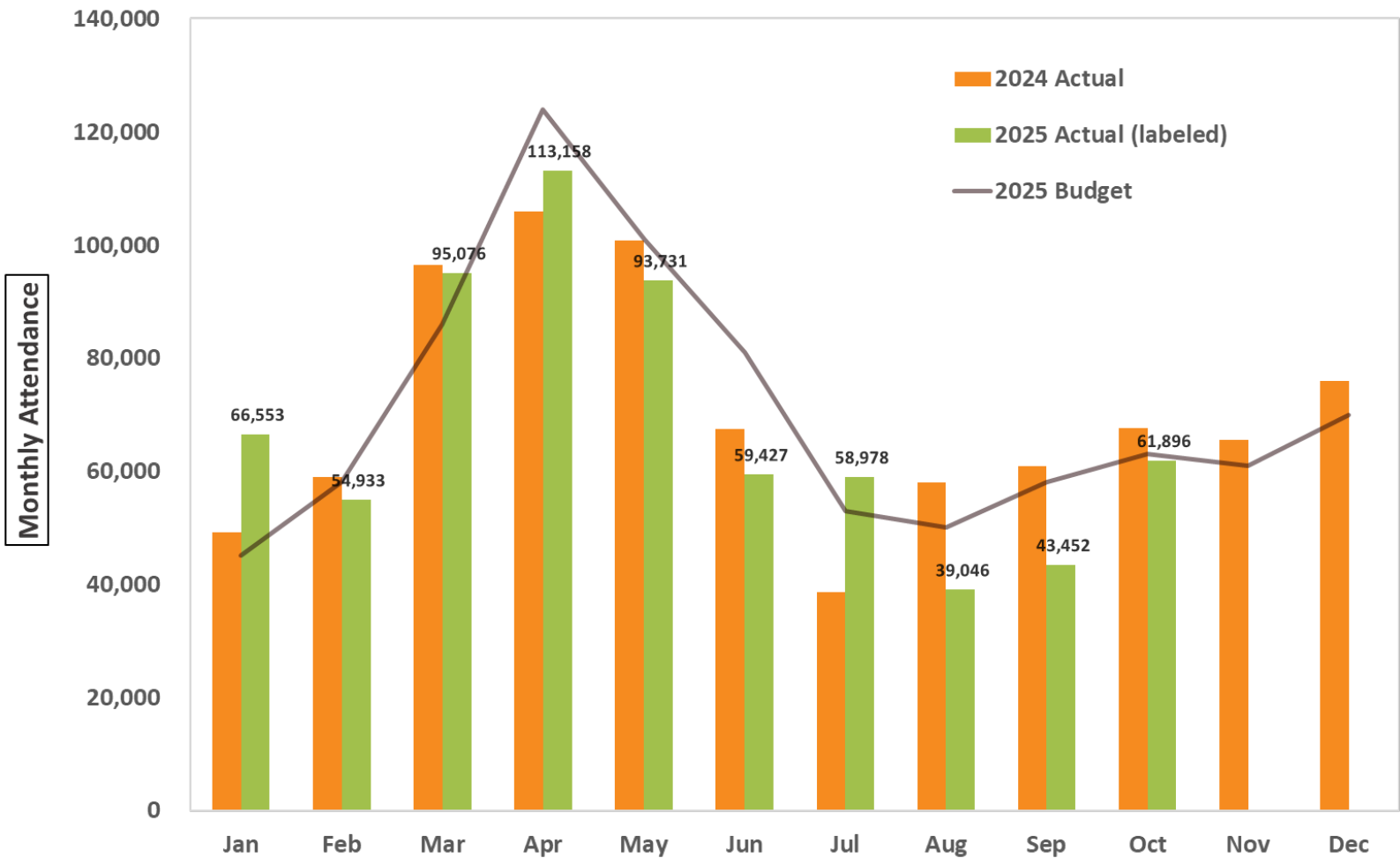
	Actual	Budget	BvA	Actual	YOY
<i>(Amounts in millions)</i>	<u>2025</u>	<u>2025</u>	<u>Change</u>	<u>2024</u>	<u>Change</u>
Self-Generated Revenue	\$ 13.32	\$ 14.41	-8%	\$ 11.98	11%
Expenses	22.12	23.34	-5%	21.21	4%
Operating Surplus (Deficit)	- 8.81	- 8.93	-1%	- 9.23	-5%
Operating Surplus (Deficit) w/ Measure Z Operating Support	- 1.11	- 1.14	-3%	- 2.17	-49%
Net Surplus (Deficit)	- 1.42	n/a	n/a	- 2.41	-41%

Takeaways:

- September monthly attendance one of the lowest in recent years
- Safari Night was a big success grossing over \$500k
- Federal government shutdown has caused delays in grant award notification, thus far no impact to current grant funding

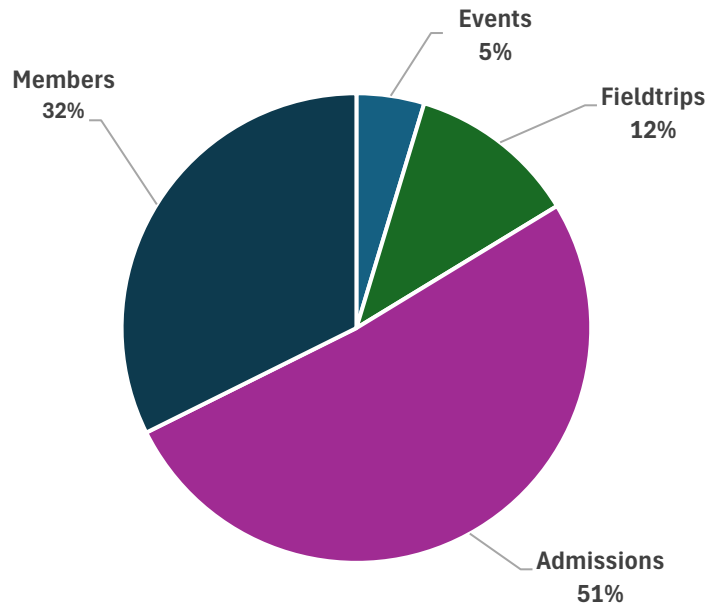
September 2025 – Attendance

Sept 2025 = 43,452 (71% of 2024, 75% of budget)
Sept YTD attendance = 624,354 (98% of 2024, 95% of budget)
Oct 2025 YTD attendance = 686,250 (98% of 2024, 95% of budget)

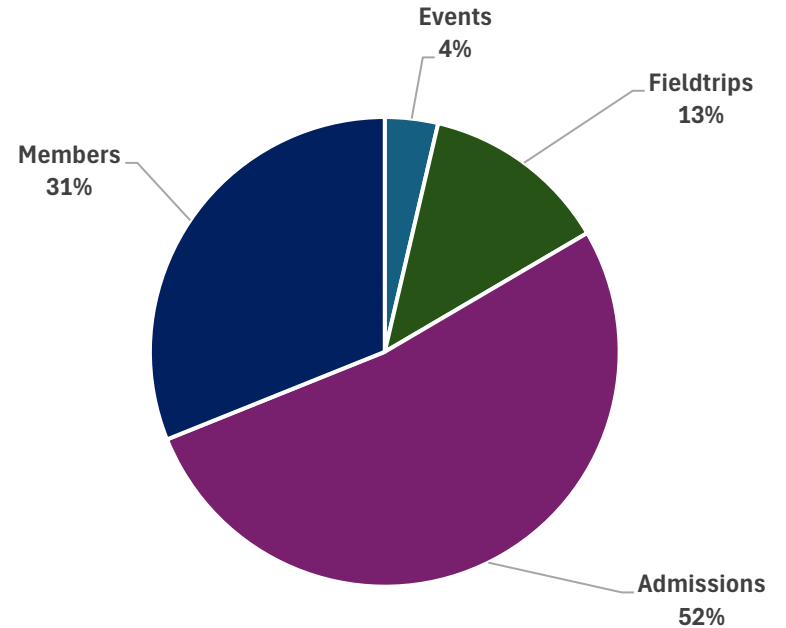


September YTD Admissions Breakdown

2025



2024



September 2025 YTD – Per Capita

	Actual <u>2025</u>	Budget <u>2025</u>	BvA <u>Change</u>	Actual <u>2024</u>	YOY <u>Change</u>
Attendance	624,354	656,000	-5%	575,279	9%
Admissions	\$ 8.70	\$ 9.11	-5%	\$ 8.05	8%
Food	1.43	1.26	13%	1.63	-12%
Gift Shop	0.74	0.75	-1%	0.77	-4%
Giraffe	1.49	1.37	9%	1.48	1%
Stingray	0.85	0.91	-7%	0.96	-11%
Butterflies & Big Bugs	0.53	0.65	-18%	0.65	-18%
	\$ 13.74	\$ 14.05	-2%	\$ 13.54	1%

September YTD – Highlights and Lowlights

	<u>Actual 2025</u>	<u>Budget 2025</u>	<u>BvA Change</u>	<u>Actual 2024</u>	<u>YOY Change</u>
Highlights					
Behind the Scenes	\$ 181,104	\$ 152,554	19%	\$ 109,106	66%
Group Event/Facility Rental	\$ 370,351	\$ 345,023	7%	\$ 444,908	-17%
Safari Night, gross proceeds	\$ 521,028	\$ 350,000	49%	\$ 424,670	23%

	<u>Actual 2025</u>	<u>Budget 2025</u>	<u>BvA Change</u>	<u>Actual 2024</u>	<u>YOY Change</u>
Lowlights					
Butterflies & Big Bugs	\$ 331,307	423,555	-22%	\$ 373,915	-11%
Membership	\$ 2,018,067	2,381,230	-15%	\$ 1,946,931	4%
Attendance	624,354	656,000	-5%	575,279	9%

September 2025 – Financial Summary

	Actual 2025	Budget 2025	BvA Change	Actual 2024	YOY Change
Attendance	624,354	656,000	-5%	636,142	-2%
Self-Generated Revenues	\$ 13,317,018	\$ 14,414,178	-8%	\$ 11,982,193	11%
Personnel Expenses	13,892,876	14,201,975	-2%	13,848,558	0%
Other Expenses	8,231,567	9,141,268	-10%	7,364,194	12%
Operations Surplus (Deficit)	(8,807,425)	(8,929,065)	-1%	(9,230,560)	-5%
Measure Z Operating	7,702,274	7,784,987	-1%	7,063,164	9%
Operations & MZ Op Surplus (Deficit)	(1,105,151)	(1,144,078)	-3%	(2,167,395)	-49%
Other Non-Operating Revenues (Expenses)	(317,098)	1,532,401	-121%	(242,280)	31%
Net Surplus (Deficit)	(1,422,249)	388,323	-466%	(2,409,675)	-41%

FCZC Balance Sheet

	September 2025	September 2024
ASSETS		
Current Assets		
Cash	\$2,177,630	\$842,096
Short Term Investments-Retention	\$74,850	\$4,541
Accounts Receivable	\$1,820,399	\$1,969,503
Prepaid Expenses	\$334,024	\$315,514
Total Current Assets	\$4,406,903	\$3,131,654
Other Assets		
Long Term Investments	\$20,059,385	\$19,664,540
Buildings, Equipment, Vehicles, and Furniture (net)	\$5,423,241	\$4,146,095
Exhibits	\$106,650,236	\$102,011,573
Construction in Progress	\$5,309,955	\$13,557,767
Goodwill	\$39,416	\$49,030
Beneficial Use of Land	\$5,037,176	\$5,124,751
Total Other Assets	\$142,519,409	\$144,553,757
TOTAL ASSETS	\$146,926,312	\$147,685,411
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts Payable and Accrued Liabilities	\$2,575,880	\$2,166,430
Deferred Revenue	\$2,090,653	\$1,902,131
Line of Credit/Loan Account	\$5,000,000	\$201,009
Retention Payable	\$94,672	\$38,133
Long-Term Liabilities	\$543,733	\$157,980
Total Liabilities	\$10,304,938	\$4,465,684
Net Assets (Equity)		
Fund Balance-Without donor restriction	\$119,212,813	\$126,097,244
Fund Balance-With donor restriction	\$5,776,148	\$6,175,795
Fund Balance-Permanently Restricted	\$103,724	\$91,327
Fund Balance-Board Designated	\$11,528,690	\$10,855,361
Total Net Assets (Equity)	\$136,621,374	\$143,219,727
TOTAL LIABILITIES AND NET ASSETS	\$146,926,312	\$147,685,411



AGENDA ITEM 8

DATE: November 19, 2025

TO: Fresno County Zoo Authority Board

FROM: Jon Forrest Dohlin, Chief Executive Officer
Fresno's Chaffee Zoo Corporation

SUBJECT: Completed Project Phase Remaining Funds – Reclaimed Water Project

RECOMMENDED ACTION:

Receive and approve request from Fresno's Chaffee Zoo Corporation to release remaining Measure Z budgeted funds from Reclaimed Water Project back into the Measure Z capital fund in the amount of \$7,730.57 construction funds.



AGENDA ITEM 9

DATE: November 19, 2025

TO: Fresno County Zoo Authority Board

FROM: Nora Crow, Chief Financial Officer
Fresno's Chaffee Zoo Corporation

SUBJECT: FY 2026 Measure Z Operations Funds Budget & Capital Funds Budget

RECOMMENDED ACTION:

- 1. Approve Fresno's Chaffee Zoo Corporation's request for fiscal year 2026 Measure Z Operating funds totaling \$7,442,000, for reimbursement of Animal Care, Commissary, Veterinary, and Maintenance & Horticulture Salaries and Benefits, Animal Feed, Animal Exhibit Supplies, Veterinary Supplies, Water Quality Supplies, Utilities and Bank Fees to wire reimbursement funds to the Zoo; and,**
- 2. Approve fiscal year 2026 Measure Z Capital funds totaling \$1,025,503, for animal acquisitions/shipping and facility/exhibit renovations and repairs.**

DISCUSSION:

The 2026 budget was developed by the management team of Fresno's Chaffee Zoo Corporation. The 2026 Measure Z Operating request is \$7,442,000, and all line items are included in the Zoo's operating budget. Tax receipts in 2026 are anticipated to increase slightly from the tax receipts in 2025; the 2026 operating budget request represents a 2.5% increase over the 2025 budget request.

As demonstrated in the enclosed 2026 Budget presentation, FCZ has projected that \$7,185,136 will be generated by Measure Z to support Operations during Calendar Year 2026. Additionally, The Fresno County Zoo Authority accounting staff has projected that \$7,153,623 will be generated by Measure Z to support Operations during Calendar Year 2026. It is expected that approval of the requested funds will result in a decrease of the accumulated cash holdings of the Measure Z Operating Fund by approximately \$257k.

Per the Operations Fund Cash Flow, as prepared by the Fresno County Zoo Authority and included in the October 29, 2025, board meeting agenda, the cash balance for operations as of September 30, 2025, was \$5,104,193, of which \$1,148,898 remains encumbered for the 2025 fiscal year.

FCZ is also requesting approval of \$1,025,503 from Measure Z Capital funds for costs associated with animal acquisition/shipping and for exhibit/facility renovations and repairs that fall within the Measure Z Capital Projects Policy.

Fresno's Chaffee Zoo Corporation Board of Directors approved the 2026 budget on November 13, 2025.

Measure Z Operations Budget for 2026		Proposed
Standard Budget Request		
Animal Care Salaries & Benefits	\$	4,179,000
Commissary Salaries & Benefits		418,000
Veterinary Salaries & Benefits		573,000
Maintenance & Horticulture Salaries & Benefits		962,000
Animal Feed		465,000
Animal Exhibit Supplies		41,000
Veterinary Supplies		107,000
Water Quality Supplies		118,000
Utilities		578,880
Wire Fees		120
TOTAL	\$	7,442,000

Measure Z Capital - Supplemental Ask			
Project	Department		
Animal Acquisition/Shipping			99,790
Capital Expenditures (2026 MZ Facility/Exhibit Renovations and Repairs)			
Animal Well-Being Modifications	Animal/Maintenance	76,335	
Guest Amenity Shade Enhancements	Maintenance	49,807	
Animal/Guest Containment Modifications	Animal/Maintenance	88,379	
Pathway Repairs	Maintenance	113,763	
Painting	Maintenance	76,785	
Equipment Replacement	Maintenance/LSS	130,937	
Reptile Building Renovations	Maintenance	76,277	
Marine Exhibit Repairs	Maintenance	34,786	
African Adventures Repairs, Replacements & Modifications	Animal/Maintenance	190,713	
Hospital Modifications	Maintenance	45,675	
Signage Replacements	Marketing	42,256	
		Sub Total*	925,713
*See Appendix to Budget for detail of projects			
Grand Total			1,025,503

ATTACHMENT(S):

2026 Budget
2026 Supplemental MZ Ask Projects



**2026 Measure Z Budget
for Approval**

2026 Budget Summary

Summary

- Attendance of 848,000
- Included in this Plan
 1. Standard Measure Z Operating Ask: \$7,442,000
 2. Supplemental Measure Z Ask
 - \$1.026m in Capital Funds request for:
 - \$100k in animal acquisition/shipping
 - \$926k in exhibit/facility renovations, repairs and equipment replacements
 3. Introduction of Off-Peak Pricing

2026 Measure Z Operating Budget

- **\$7,442,000 Measure Z support for operations**
 - \$7,442,000 as standard budget request; approx. 24% of operating budget; increase of 2.5% over 2025 ask to account for inflation factor

Measure Z Operations Budget for 2026		Percentage of Total Budget				
		2026	2025	2024	2023	2022
Standard Budget Request						
Animal Care Salaries & Benefits	\$ 4,179,000	70%	70%	70%	80%	83%
Commissary Salaries & Benefits	418,000	70%	70%	60%	80%	61%
Veterinary Salaries & Benefits	573,000	70%	50%	50%	50%	100%
Maintenance & Horticulture Salaries & Benefits	962,000	60%	50%	50%	60%	42%
Animal Feed	465,000	70%	70%	70%	90%	96%
Animal Exhibit Supplies	41,000	70%	70%	70%	89%	91%
Veterinary Supplies	107,000	70%	70%	70%	80%	100%
Water Quality Supplies	118,000	70%	70%	70%	80%	100%
Utilities	578,880	37%	35%	59%	81%	93%
Wire Fees	120					
TOTAL	\$ 7,442,000					

Projected Measure Z Receipts

		FCZ Projections			FZA Projections	
		2026	2025		2026	2025
January		\$ 1,599,036	\$ 1,648,583		\$ 1,560,092	\$ 1,628,907
February		2,384,043	2,134,635		2,325,981	2,109,158
March		1,611,006	1,703,539		1,571,770	1,683,206
April		1,457,589	1,557,592		1,422,090	1,539,002
May		2,106,392	1,904,605		2,055,091	2,040,550
June		1,800,157	1,742,412		1,756,331	1,711,395
July		1,994,270	1,953,321		1,993,820	1,934,264
August		1,908,754	1,863,394		1,862,204	1,845,214
September		1,693,675	1,653,426		1,817,148	1,739,287
October		1,847,986	1,804,070		1,648,530	1,865,222
November		1,861,588	1,817,349		2,087,419	1,935,190
December		1,730,819	1,689,687		1,820,289	1,687,022
		<u>21,995,315</u>	<u>21,472,613</u>		<u>21,920,765</u>	<u>21,718,417</u>
Available for:						
Zoo Authority Admin (2%)		439,906	429,452		438,415	434,368
FCZ Capital Funding (2/3 of remaining 98%)		14,370,273	14,028,774		14,328,727	14,189,366
FCZ Operating Funding (1/3 of remaining 98%)		\$ 7,185,136	\$ 7,014,387		\$ 7,153,623	\$ 7,094,683

MZ Operations Fund Cash Flow Analysis

	Beginning Balance	Projected Receipts	Projected Disbursements	Ending Balance
September 2025				5,104,193
October 2025	5,104,193	589,330	(579,000)	5,114,523
November 2025	5,114,523	593,668	(312,741)	5,395,450
December 2025	5,395,450	551,964	(257,157)	5,690,257
Total Aug - Dec 2025		<u>1,734,962</u>	<u>(1,148,898)</u>	
January 2026	5,690,257	509,120	-	6,199,377
February 2026	6,199,377	759,061	-	6,958,438
March 2026	6,958,438	512,931	(859,213)	6,612,156
April 2026	6,612,156	464,085	(986,818)	6,089,423
May 2026	6,089,423	670,658	(957,630)	5,802,451
June 2026	5,802,451	573,161	(972,108)	5,403,504
July 2026	5,403,504	650,663	(1,215,539)	4,838,628
August 2026	4,838,628	607,712	(814,023)	4,632,317
September 2026	4,632,317	593,008	(716,924)	4,508,401
October 2026	4,508,401	537,981	(559,048)	4,487,334
November 2026	4,487,334	681,208	(348,185)	4,820,357
December 2026	4,820,357	594,035	(12,512)	5,401,880
Total 2026		<u>7,153,623</u>	<u>(7,442,000)</u>	

Per the Measure Z Operations Fund Cash Balance Policy, the Fund Optimal Cash Balance based upon the fiscal year ended June 30, 2025 is:

Min. 6 mos.: \$3,522,000

Max. 9 mos.: \$5,283,000

NOTE: No cash outflow in January and February 2026 as the first claim associated with 2026 is not expected to be funded until March 2026 due to the MZ claim process.

2026 Measure Z Capital Budget

Measure Z Capital - Supplemental Ask			
Project	Department		
Animal Acquisition/Shipping			99,790
Capital Expenditures (2026 MZ Facility/Exhibit Renovations and Repairs)			
Animal Well-Being Modifications	Animal/Maintenance	76,335	
Guest Amenity Shade Enhancements	Maintenance	49,807	
Animal/Guest Containment Modifications	Animal/Maintenance	88,379	
Pathway Repairs	Maintenance	113,763	
Painting	Maintenance	76,785	
Equipment Replacement	Maintenance/LSS	130,937	
Reptile Building Renovations	Maintenance	76,277	
Marine Exhibit Repairs	Maintenance	34,786	
African Adventures Repairs, Replacements & Modifications	Animal/Maintenance	190,713	
Hospital Modifications	Maintenance	45,675	
Signage Replacements	Marketing	42,256	
		Sub Total*	925,713
			*See Appendix to Budget for detail of projects
Grand Total			1,025,503

Admissions & Experience Pricing

	2026	2025	2024
General Admissions Ticket Prices			
Peak-Day Pricing Model			
Weekday Discount Pricing (T-Th)			
Adult Ticket - Fresno County	20.95	18.95	16.95
Child Ticket - Fresno County	12.95	11.95	10.95
Adult Ticket - Non-Fresno County	25.95	23.95	19.95
Child Ticket - Non-Fresno County	17.95	16.95	13.95
Weekend Pricing (F-M)			
Adult Ticket - Fresno County	23.95	n/a	n/a
Child Ticket - Fresno County	15.95	n/a	n/a
Adult Ticket - Non-Fresno County	28.95	n/a	n/a
Child Ticket - Non-Fresno County	20.95	n/a	n/a
Welcome Wednesdays	5.00	5.00	5.00

NOTE: Additional prices/discounts offered for seniors, groups, Admissions Premium ticket holders. Free attendance includes babies, complimentary ticket holders, Access for All, etc.

Selected Ticket Prices	Non-Member				Member			
	2026	2025	2024	2023	2026	2025	2024	2023
Giraffe Feeding	6.00	6.00	6.00	6.00	5.00	5.00	5.00	5.00
Stingray Bay Admission	5.00	5.00	5.00	5.00	-	-	-	-
Stingray Bay Feeding	3.00	3.00	3.00	2.00	3.00	3.00	3.00	2.00
Dinosaurs	6.00	n/a	n/a	n/a	5.00	n/a	n/a	n/a
Butterfly Garden/Butterflies & Big Bugs*	3.00	5.00	5.00	5.00	3.00	4.00	4.00	4.00

*Butterfly Garden was a standalone exhibit in 2022 and again in 2026. For 2024 and 2025 it included Big Bugs exhibition

Price Comparisons – Family of 4 (2 adults, 2 kids)

Fresno Chaffee Zoo - 2026 Prices				
	Weekday	Weekend	Weekday	Weekend
General			\$ 87.80	\$ 99.80
Adult	25.95	28.95		
Child	17.95	20.95		
Fresno County Resident			\$ 67.80	\$ 79.80
Adult	20.95	23.95		
Child	12.95	15.95		

California Zoological Facilities - 2025 Prices				
	Weekday	Weekend	Weekday	Weekend
San Francisco Zoo				
General			\$ 98.00	\$ 106.00
Adult	29.00	31.00		
Child	20.00	22.00		
SF Resident			\$ 86.00	\$ 94.00
Adult	26.00	28.00		
Child	17.00	19.00		
Oakland Zoo*				
General			\$ 91.10	\$ 103.60
Adult	24.95	28.00		
Child	20.60	23.80		
Oakland Resident			\$ 74.60	\$ 86.10
Adult	21.85	25.20		
Child	15.45	17.85		
Sacramento Zoo*			\$ 66.00	\$ 74.00
Adult	18.75	21.00		
Child	14.25	16.00		
Santa Barbara Zoo			\$ 92.00	\$ 92.00
Adult	28.00	28.00		
Child	18.00	18.00		
Happy Hollow Park & Zoo			\$ 88.00	\$ 88.00
Adult	22.00	22.00		
Child	22.00	22.00		
Living Desert Zoo			\$ 139.80	\$ 147.80
Adult	39.95	41.95		
Child	29.95	31.95		

*Facility offers true dynamic pricing with daily fluctuations



APPENDIX

Fresno's Chaffee Zoo Corporation
Supplemental MZ Ask Projects
2026

	Total Project Expense
Animal Well-being Modifications	76,335
Cat feed chutes - tiger	
CAC - additional conditioning system	
Guest Amenity Shade Enhancements	49,807
Butterfly Garden	
Education building patio	
Animal/Guest Containment Modifications	88,379
Pecary fencing	
Metal wall added inside bear wooden door	
Installation of additional fencing/rail system at lion viewing	
Replacement of gate 6	
Gate LB operator replacement	
Widen gate 18	
Pathway Repairs	113,763
Orangutan - remove asphalt and install concrete under animal transfer areas on west side of tiger/siamang holding	
Warthog, Wilderness Falls - repair/replace flexground	
Safari Café - asphalt and valley gutter repairs	
Zooplex - seal asphalt roadway	
Wolf Woods - asphalt on stairs	
Galapagos - asphalt replacement	
Painting	76,785
Flamingo - pool bottom	
Education - paint ceilings and doors/frames	
Sea Lion Cove - large vertical posts at ampitheater	
Sea Lion Cove - exterior holding walls w/ marine grade paint	
Old babirusa barn panelling/painting	
Twiga/Tembo - restroom doors and frames	
Lodge - restroom doors and frames	
Lodge - interior of building (staff/servery)	
Birds of Prey - safety steps	
Wilderness Falls - restroom interiors	

Fresno's Chaffee Zoo Corporation
Supplemental MZ Ask Projects
2026

	<u>Total Project Expense</u>
Equipment Replacement	130,937
Wilderness Falls - replace UV sterilizer	
Gate 7 - replace broken/leaking backflow outside of wolf woods gate	
Small generators (x3)	
Fridge freezers (x4)	
Wet table replacement	
Hospital use laser	
Table top centrifuge for lab	
Pipette set for hormones	
Cardio pet	
Anesthesia machine replacement	
Reptile Building Renovations	76,277
Relace door frame at reptile room, address floor drainage in frog room	
Repair entrance roof and gutters	
Clean and seal public walls	
Reptile - remove entry pergola and replace concrete	
Marine Exhibit Repairs	34,786
Sea Lion Cove - Replace doors and frames w/ chem proof	
Stingray Bay - install flashing to replace rusted pieces	
African Adventures Repairs, Replacements & Modifications	190,713
Repair viewing glass anchors/posts	
Stork holding - ceiling repairs	
Giraffe Barn - trolley for east door	
Savanna 1 drinker relocation	
Expansion of ungulate boma	
Lodge - Johnson controls for fire communications line	
Warthog - replace lift station pumps and controls	
Hospital Modifications	45,675
Quarantine doors between outdoor spaces	
Cement slab on north side of hospital for van parking	
Quarantine bird shift doors	

Fresno's Chaffee Zoo Corporation
Supplemental MZ Ask Projects
2026

	Total Project Expense
Signage Replacements	42,256
African Adventures	
Wilderness Falls	
Sea Lion Cove	
Reptile House	
Valley Farm	
Bird of Prey	
Roo Walkabout	
Wolf Woods	
Kingdoms of Asia	
Trashcan signage	
Stingray Bay	
GRAND TOTAL	<u>925,713</u>



AGENDA ITEM 10

DATE: November 19, 2025
TO: Fresno County Zoo Authority Board
FROM: Ron Alexander, Zoo Authority Board Coordinator
SUBJECT: 2026 Zoo Authority Board Meeting Calendar

RECOMMENDED ACTION:

Approve and adopt the 2026 Zoo Authority regular board meeting calendar as outlined in Attachment A.

DISCUSSION:

Approval of the recommended action shall adopt the 2026 Authority meeting calendar as indicated within Attachment A, which designates the fourth Wednesday of each month as a regularly scheduled meeting.

ATTACHMENT(S):

Attachment A

2026

FRESNO COUNTY ZOO AUTHORITY BOARD MEETING CALENDAR



Regular Meeting



County Holiday

January						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

February						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

March						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

April						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

May						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

June						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

July						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

August						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

September						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

October						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

November						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

December						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	